

**A G E N D A**  
**BOARD OF COMMISSIONERS**  
**HOUSING AUTHORITY OF THE COUNTY OF MERCED**

**Regular Meeting**  
**Wednesday, November 19, 2025**  
**12:00 p.m.**

**Closed session immediately following**

Housing Authority of the County of Merced  
Administrative Building  
405 "U" Street  
Board Room – Building B (Second Floor)  
Merced, CA 95341  
(209) 386-4139

Hub Walsh, Chairperson  
Rick Osorio, Vice-Chair  
Evelyne Dorsey  
Marilyn Scorby  
Rachel Torres  
Robert Dylina

**All persons requesting disability related modifications or accommodations may contact the Housing Authority of the County of Merced at (209) 386-4139, 72 hours prior to the public meeting.**

All supporting documentation is available for public review in the office of the Clerk of the Board located in the Housing Authority Administration Building, Second Floor, 405 "U" Street, Merced, CA 95341 during regular business hours, 8:00 a.m. – 5:00 p.m., Monday through Friday.

The Agenda is available online at [www.merced-pha.com](http://www.merced-pha.com)

**Use of cell phones, pagers, and other communication devices is prohibited while the Board Meeting is in session. Please turn all devices off or place on silent alert and leave the room to use.**

**I. CALL TO ORDER AND ROLL**

**II. PUBLIC COMMENT**

**NOTICE TO THE PUBLIC –**

This portion of the meeting is set aside for members of the public to comment on any item within the subject-matter jurisdiction of the Commission, but not appearing on the agenda. Items presented under public comment may not be discussed or acted upon by the Commission at this time.

For items appearing on the agenda, the public is invited to comment at the time the item is called for consideration by the Commission. Any person addressing the Commission under Public Comment will be limited to a 3-minute presentation.

All persons addressing the Commission are requested to state their name and address for the record. Public comments must not interfere with orderly discussion or otherwise disrupt the meeting (CA Gov. Code 54957.9, SB 1100 (2022)). Slanderous, profane, threatening remarks or disorderly conduct that disrupts the meeting are prohibited (CA Gov. Code 36813, White v. City of Norwalk, 900 F.2d 1421 (1990)). Disruptive conduct may be grounds for removal from the meeting.

**III. AGENCY OR COMMISSIONER REVISIONS TO AGENDA**

(M/S/C): \_\_\_\_/\_\_\_\_/\_\_\_\_



#### IV. CONSENT CALENDAR

1. Meeting Minutes October 15, 2025, Regular Meeting
2. Rent Delinquency Report October 2025
3. Financial Reports for October 2025
4. Public Housing Occupancy/Vacancy Report for October 2025
5. HCV Program Counts October 2025
6. Human Resources & Board Clerk Report

(M/S/C): \_\_\_\_/\_\_\_\_/\_\_\_\_

#### V. REGULAR CALENDAR

1. Resolution Item(s):

- a. **Resolution No. 2025-16:** Approving the submission of the Housing Authority's section 8 Management Assessment Program (SEMAP) Certification, HUD Form 52648 to HUD for the Fiscal Year Ending September 30, 2025

(M/S/C): \_\_\_\_/\_\_\_\_/\_\_\_\_

- b. **Resolution No. 2025-17:** Approving to write off the uncollected amounts as a loss from Tenant Accounts Receivable.

(M/S/C): \_\_\_\_/\_\_\_\_/\_\_\_\_

2. Action Item(s):

None

#### VI. EXECUTIVE DIRECTOR REPORT/DEPARTMENT HEAD REPORTS

1. Staff Report: HCV Abatement Process
2. Staff Report: HCV Owner Overpayment Collection Process
3. Staff Report: Waitlist Opening Announcement
4. Staff Report: Los Banos Development Update

#### VII. COMMISSIONERS' COMMENTS/REQUESTS FOR FUTURE AGENDA ITEMS

#### VIII. ADJOURN TO CLOSED SESSION: CLOSED SESSION ITEM(S)

1. Pursuant to Government Code §54957.6  
Conference with Labor Negotiations  
Shelline Bennet, Legal Counsel  
Rosa Vazquez, Executive Director  
Maria F. Alvarado, Director of Development  
Employee organization: General Employees, AFSCME 2703

#### IX. RECONVENE TO OPEN SESSION: CLOSED SESSION REPORT OF ACTIONS

#### X. ADJOURNMENT

(M/S/C): \_\_\_\_/\_\_\_\_/\_\_\_\_



**MINUTES**  
**BOARD OF COMMISSIONERS**  
**HOUSING AUTHORITY OF THE COUNTY OF MERCED**

**Regular Meeting**  
**Wednesday, October 15, 2025**  
**12:00 p.m.**

- I. The meeting was called to order by Chairperson Walsh at 12:01 p.m., and the Secretary was instructed to call the roll.

**Commissioners Present:**

Hub Walsh, Chairperson  
Robert Dylina  
Marilyn Scorby  
Rachel Torres

**Commissioners Absent:**

Rick Osorio, Vice Chairperson  
Evelyn Dorsey

**Staff Present:**

Rosa Vazquez, Executive Director/Board Secretary  
Tom Lewis, Legal Counsel  
Sarahi Meraz, Finance Officer  
Evelyn Chavira, Director of Procurement  
Maria Alvarado, Director of Development  
Magaly Villa, Interim HR Manager & Clerk of the Board

**Others Present:**

Erin Hamm, Rental Zebra  
Suzanne Sarrity, Rental Zebra  
Esperanza Rios, Public Housing Resident

**II. PUBLIC COMMENT**

Erin Hamm and Suzanne Sarrity, representatives from Rental Zebra, were present to voice their concerns with the new NSPIRE inspections. Specifically, the metrics and their knowledge that other counties have not implemented NSPIRE. Additionally, they also expressed their frustration with the lack of communication between the Authority and the landlord when items fail and the subsequent failure of items during reinspections. These issues with inspections impact HAP, as failure to complete repairs results in HAP abatement.

Esperanza Rios was present to observe and gather information on the impact of the shutdown.

**III. AGENCY OR COMMISSIONER REVISION TO AGENDA**

None

(M/S/C): Commissioner Dylina/Commissioner Scorby/Motion Passed Unanimously



#### IV. CONSENT CALENDAR

1. Meeting Minutes September 17, 2025, Regular Meeting

(M/S/C): Commissioner Scorby/Commissioner Torres/ Motion Passed Unanimously

2. Rent Delinquency Report September 2025

(M/S/C): Commissioner Scorby/Commissioner Torres/ Motion Passed Unanimously

3. Financial Reports for September 2025

(M/S/C): Commissioner Walsh/Commissioner Dylina/ Motion Passed Unanimously

4. Public Housing Occupancy/Vacancy Report for September 2025

(M/S/C): Commissioner Scorby/Commissioner Torres/ Motion Passed Unanimously

5. HCV Program Counts September 2025

(M/S/C): Commissioner Walsh/Commissioner Dylina/ Motion Passed Unanimously

6. Human Resources & Board Clerk Report

(M/S/C): Commissioner Scorby/Commissioner Torres/ Motion Passed Unanimously

#### V. REGULAR CALENDAR

1. Resolution Item(s):

- a. **Resolution No. 2025-14**, Approving to write off the uncollected amounts as a loss from Tenant Accounts Receivable.

(M/S/C): Commissioner Dylina/Commissioner Scorby/Motion Passed Unanimously

- b. **Resolution No. 2025-15**, Approving a project intake form for funding and the execution of a grant agreement and any amendments thereto from the 2023 CDBG-DR mitigation resilient infrastructure program.

(M/S/C): Commissioner Dylina/Commissioner Torres/Motion Passed Unanimously

2. Action Item(s):

None

#### VI. EXECUTIVE DIRECTOR REPORT/DEPARTMENT HEAD REPORTS

1. An update on Merced Gardens' intent to opt out of the Section 8 contract was provided to the board by Executive Director Vazquez. The Authority has been notified that part of the opt-out process requires approval from the Department of Housing & Community Development (HCD). Due to this new development, the opt-out process is on hold, and the contract termination date will likely be extended. Once HCD and the Department of



Housing & Urban Development (HUD) approve the request, the Authority will work with HUD to secure Enhanced Vouchers for the affected residents. The Authority will provide an update to the Board when the new opt-out date is established and/or other updates are made available.

2. Executive Director Vazquez presented the Authority's new Flat Rent Schedule for the Public Housing program. A background of the FY 2014 Appropriations Act was provided, which requires PHAs to establish flat rents at no less than 80 percent of the applicable Fair Market Rent. The Fair Market Rents for the County of Merced were increased effective October 1, 2025, and the new Flat Rent Schedules will be effective January 1, 2026.
3. Executive Director Vazquez notified the Board that the Authority opened select waiting lists for the Project-Based Voucher and Public Housing programs on September 9, 2025. Two of the waiting lists closed on September 23<sup>rd</sup>, and the remaining waiting lists closed on October 9<sup>th</sup>.
4. Director of Development Alvarado advised the Board of the Authority being notified that, in addition to the Atwater Migrant Center, which usually requests an extension at the end of the season, the Merced and Planada Migrant Centers will likely also be seeking an extension. The Authority has submitted and received approval for an extension for the Atwater Migrant Center. The residents in Merced and Planada still have time to gather the required documentation to submit their request.
5. Executive Director Vazquez provided the Board with updates on the current effect the government shutdown has had on the Authority. Funds under the Continuing Resolution were obligated before the shutdown, and the Authority currently has funds to operate the programs through November. The impact on Community Planning and Development grants is dependent on their disbursement status; grants not yet awarded will be on hold until the shutdown ends. The majority of federally assisted tenants should not experience disruption in their tenancies; there is only a small number of tenants in HUD Rural Development (RD) Project-Based rentals that face potential risk of housing instability due to contracts between landlords and HUD and/or RD that expire in October.
6. Director of Development Alvarado updated the Board on the Felix Torres Emergency Shelter Program. The Authority entered into a License Agreement with the California Department of Housing and Community Development (HCD) following the 2023 floods for the use of the Felix Torres Center. This presented unfunded costs that the Authority incurred, and at the end of the program, the Authority paid a total of \$110,402.44. The Authority completed a FEMA application in an attempt to be reimbursed for the costs incurred and paid. As of the date of this report, no reimbursement has been received. The Authority is aware of grant funding related to the floods that was granted to the County of Merced. In addition



to reaching back out to FEMA and CalOES, the Authority will also contact the County to inquire about possible reimbursement.

**VII. COMMISSIONER’S COMMENTS/REQUESTS FOR FUTURE AGENDA ITEMS**

The Board requested a staff report regarding NSPIRE inspections and abatements, as well as to follow up with Rental Zebra on inspection communications.

**VIII. ADJOURN TO CLOSED SESSION: CLOSED SESSION ITEM(S)**

The Board of Commissioners went into closed session at 1:35 p.m. The following people were present:

Board Members

Hub Walsh, Chairperson  
Marilyn Scorby  
Rachel Torres  
Robert Dylina

Others Present

Tom Lewis, Legal Counsel  
Rosa Vazquez, Executive Director/ Board Secretary

1. **Conference with Legal Counsel – Consideration of Tort Claim received pursuant to California Government Code Section 54956.9(e)(3): One Claim**

**IX. RECONVENE TO OPEN SESSION: CLOSED SESSION REPORT OF ACTION**

The Board returned to Regular Session at 1:35 p.m. with no reportable action.

**X. ADJOURNMENT**

There being no further business to discuss, the meeting was adjourned at 1:49 pm.

\_\_\_\_\_  
Chairperson Signature

Date: November 19, 2025

\_\_\_\_\_  
Secretary Signature

Date: November 19, 2025



## Aged Receivables Report for 10/31/2025 - As of 11/10/2025

| Property                                 | 0 - 30 days         | 31-60 days          | 61 - 90 days | Over 90 days        | Total Unpaid Charges | Balance             |
|------------------------------------------|---------------------|---------------------|--------------|---------------------|----------------------|---------------------|
| <b>AMP 1</b>                             |                     |                     |              |                     |                      |                     |
| ca023001 PH - Merced                     | 5,166.40            | 4,015.00            | -            | 10,407.31           | 19,588.71            | 19,588.71           |
| ca023010 PH - Merced                     | 1,893.49            | (332.00)            | -            | (1,385.50)          | 175.99               | 175.99              |
| ca023013 PH - Merced Sr                  | 898.00              | 408.00              | -            | 704.35              | 2,010.35             | 2,010.35            |
| ca023021 PH - Acquisition                | -                   | -                   | -            | -                   | -                    | -                   |
| ca023023 PH - Acquisition                | -                   | -                   | -            | -                   | -                    | -                   |
| <b>AMP 1 TOTALS</b>                      | <b>7,957.89</b>     | <b>4,091.00</b>     | <b>-</b>     | <b>9,726.16</b>     | <b>21,775.05</b>     | <b>21,775.05</b>    |
| <b>AMP 2</b>                             |                     |                     |              |                     |                      |                     |
| CA023003 PH - Atwater - Cameo            | -                   | -                   | -            | (634.00)            | (634.00)             | (634.00)            |
| ca023006 PH - Livingston                 | 5,124.00            | 3,810.00            | -            | 9,596.57            | 18,530.57            | 18,530.57           |
| 012a PH - Atwater                        | 625.00              | 582.00              | -            | (1,175.00)          | 32.00                | 32.00               |
| 012b PH - Winton                         | -                   | -                   | -            | -                   | -                    | -                   |
| <b>AMP 2 TOTALS</b>                      | <b>5,749.00</b>     | <b>4,392.00</b>     | <b>-</b>     | <b>7,787.57</b>     | <b>17,928.57</b>     | <b>17,928.57</b>    |
| <b>AMP 3</b>                             |                     |                     |              |                     |                      |                     |
| ca023002 PH - Los Banos                  | 539.00              | 534.00              | -            | -                   | 1,073.00             | 1,073.00            |
| ca023004 PH - Los Banos - Abby, B, C & D | 324.00              | 54.00               | -            | (925.81)            | (547.81)             | (547.81)            |
| ca023005 PH - Dos Palos - West Globe     | 1,281.00            | 388.00              | -            | 1,388.74            | 3,057.74             | 3,057.74            |
| ca023011 PH - Los Banos - J & K St       | 1,431.00            | 1,238.00            | -            | (46.12)             | 2,622.88             | 2,622.88            |
| 012c PH - Dos Palos - Alleyne            | 1,702.00            | 562.00              | -            | 2,321.00            | 4,585.00             | 4,585.00            |
| 012d PH - Dos Palos - Globe              | 862.00              | -                   | -            | (237.00)            | 625.00               | 625.00              |
| <b>AMP 3 TOTALS</b>                      | <b>6,139.00</b>     | <b>2,776.00</b>     | <b>-</b>     | <b>2,500.81</b>     | <b>11,415.81</b>     | <b>11,415.81</b>    |
| <b>AMP 4</b>                             |                     |                     |              |                     |                      |                     |
| ca023024 PH 1st Street                   | 153.00              | -                   | -            | -                   | 153.00               | 153.00              |
| <b>AMP 4 TOTALS</b>                      | <b>153.00</b>       | <b>-</b>            | <b>-</b>     | <b>-</b>            | <b>153.00</b>        | <b>153.00</b>       |
| <b>VALLEY VIEW</b>                       |                     |                     |              |                     |                      |                     |
| atw Atwater Elderly                      | -                   | -                   | -            | -                   | -                    | -                   |
| dp Dos Palos Elderly                     | -                   | -                   | -            | -                   | -                    | -                   |
| mid Midway                               | -                   | -                   | -            | -                   | -                    | -                   |
| pbc - atw                                | 916.00              | 316.00              | -            | 229.00              | 1,461.00             | 1,461.00            |
| pbc - dp                                 | 85.00               | (55.00)             | -            | -                   | 30.00                | 30.00               |
| pbc - mid                                | 845.00              | 202.00              | -            | (1,915.00)          | (868.00)             | (868.00)            |
| <b>VALLEY VIEW TOTALS</b>                | <b>1,846.00</b>     | <b>463.00</b>       | <b>-</b>     | <b>(1,686.00)</b>   | <b>623.00</b>        | <b>623.00</b>       |
| <b>FELIX TORRES YEAR ROUND</b>           |                     |                     |              |                     |                      |                     |
| ft.yr Felix Torres Year Round Center     | 700.00              | -                   | -            | 347.00              | 1,047.00             | 1,047.00            |
| <b>FELIX TORRES YEAR ROUND TOTALS</b>    | <b>700.00</b>       | <b>-</b>            | <b>-</b>     | <b>347.00</b>       | <b>1,047.00</b>      | <b>1,047.00</b>     |
| <b>HOUSING AUTHORITY TOTALS</b>          | <b>\$ 22,544.89</b> | <b>\$ 11,722.00</b> | <b>\$ -</b>  | <b>\$ 18,675.54</b> | <b>\$ 52,942.43</b>  | <b>\$ 52,942.43</b> |

Financial Statement - AMP 1 (.fs-amp1)

**Budget Comparison**

Period = Oct 2024-Sep 2025

Book = Accrual ; Tree = ysi\_is

|                                            | YTD Actual | YTD Budget | Variance | % Var | Annual    |
|--------------------------------------------|------------|------------|----------|-------|-----------|
| INCOME                                     |            |            |          |       |           |
| NET TENANT INCOME (1)                      | 899,924    | 775,255    | 124,669  | 16    | 775,255   |
| TOTAL GRANT INCOME (2)                     | 621,583    | 710,838    | -89,255  | -13   | 710,838   |
| TOTAL INCOME                               | 1,521,507  | 1,486,093  | 35,414   | 2     | 1,486,093 |
| EXPENSES                                   |            |            |          |       |           |
| TOTAL ADMINISTRATIVE EXPENSES (3, 4, 5, 6) | 576,590    | 436,933    | -139,657 | -32   | 436,933   |
| TOTAL TENANT SERVICES EXPENSES (7)         | 3,176      | 1,600      | -1,576   | -98   | 1,600     |
| TOTAL UTILITY EXPENSES (8)                 | 241,770    | 252,250    | 10,480   | 4     | 252,250   |
| TOTAL MAINTENACE EXPENSES (9, 10, 11)      | 453,924    | 430,360    | -23,564  | -5    | 430,360   |
| TOTAL GENERAL EXPENSES (12)                | 167,163    | 157,745    | -9,418   | -6    | 157,745   |
| TOTAL HOUSING ASSISTANCE PAYMENTS          | 6,413      | 8,000      | 1,587    | 20    | 8,000     |
| TOTAL FINANCING EXPENSES                   | 40,000     | 40,000     | 0        | 0     | 40,000    |
| TOTAL NON-OPERATING ITEMS (13)             | 3,731      | 37,716     | 33,985   | 90    | 37,716    |
| TOTAL EXPENSES                             | 1,492,768  | 1,364,604  | -128,164 | -9    | 1,364,604 |
| NET INCOME                                 | 28,739     | 121,489    | -92,750  | -76   | 121,489   |

- (1) Tenant Rent +\$ 125K (Rents +\$ 102K, Other Tenant Inc. +\$ 23K)
- (2) Grant Subsidy -\$ 89K
- (3) Admin - Salary & Benefits +\$ 35K
- (4) Legal -\$ 22K
- (5) Other Admin -\$ 79K (Mgt Fees -\$ 19K, Consultants -\$ 57K, Travel/Training -\$ 3K)
- (6) Misc Admin. -\$74K (Temp Admin Labor -\$67K, Postage -\$ 4K, Tele/Answering Service -\$7K, Office Supplies& Phone +\$4K)
- (7) Tenant Services Exp. -\$ 2K - (Tenant Relocation Exp.)
- (8) Utilities +\$ 10K (Sewer/ Water/Trash)
- (9) Maint. Salary & Benefits +\$ 59K (Sal +\$ 34K, Benefits +\$ 27K, Vehicle Gas -\$2K)
- (10) Maint. Costs Supplies +\$ 12K (Supply Maint./Repairs +\$ 23K, Plumbing -\$ 8K, Janitorial/Appliance -\$ 4K, Decorating +\$ 1K)
- (11) Contract Costs -\$ 95K (Bld Rep -\$ 66K, Landsc -\$ 7K, Jan/Plum -\$ 9K, Pest - \$4K, Veh Maint +\$ 5k, Carpet/Flr +\$ 11K, Alarm -\$ 9K, HVAC-\$ 13K, Insp -\$3K)
- (12) Gen Exp. - Pymts in Lieu -\$ 9 (Higher Rents collected)
- (13) Non-Operating Exp. +\$ 34K - Lower Depr. Exp.

Financial Statement - AMP 2 (.fs-amp2)

**Budget Comparison**

Period = Oct 2024-Sep 2025

Book = Accrual ; Tree = ysi\_is

|                                       | YTD Actual | YTD Budget | Variance | % Var | Annual    |
|---------------------------------------|------------|------------|----------|-------|-----------|
| INCOME                                |            |            |          |       |           |
| NET TENANT INCOME (1)                 | 685,615    | 667,166    | 18,449   | 3     | 667,166   |
| TOTAL GRANT INCOME (2)                | 471,542    | 495,173    | -23,631  | -5    | 495,173   |
| TOTAL INCOME                          | 1,157,157  | 1,162,339  | -5,182   | 0     | 1,162,339 |
| EXPENSES                              |            |            |          |       |           |
| TOTAL ADMINISTRATIVE EXPENSES (3,4,5) | 379,606    | 347,224    | -32,383  | -9    | 347,224   |
| TOTAL TENANT SERVICES EXPENSES        | 180        | 100        | -80      | -80   | 100       |
| TOTAL UTILITY EXPENSES (6)            | 226,725    | 212,663    | -14,062  | -7    | 212,663   |
| TOTAL MAINTENACE EXPENSES (7,8,9)     | 351,000    | 327,035    | -23,965  | -7    | 327,035   |
| TOTAL GENERAL EXPENSES                | 120,205    | 117,204    | -3,001   | -3    | 117,204   |
| TOTAL HOUSING ASSISTANCE PAYMENTS     | 3,802      | 2,750      | -1,052   | -38   | 2,750     |
| TOTAL FINANCING EXPENSES              | 20,000     | 20,000     | 0        | 0     | 20,000    |
| TOTAL NON-OPERATING ITEMS             | 543        | 250        | -293     | -117  | 250       |
| TOTAL EXPENSES                        | 1,102,060  | 1,027,226  | -74,835  | -7    | 1,027,226 |
| NET INCOME                            | 55,097     | 135,113    | -80,016  | -59   | 135,113   |

- (1) Tenant Rents +\$ 18K (Rental Income +\$5, Other Tenant Inc +\$ 13K)  
 (2) HUD PHA Subsidy -\$24K  
 (3) Admin - Salary & Benefits +\$ 35K, Legal +\$ 3K  
 (4) Other Admin Exp -\$29K (Management Fees -\$ 12K, Consultants -\$ 17K)  
 (5) Misc. Admin -\$ 42 K, (Temp Labor -\$ 38K, Answering Service -\$ 8K, Other Mics Admin/Copiers/Phone/Comp Parts +\$ 4K )  
 (6) Utilities -\$ 14K (Water/Sewer -\$ 20K, Elect. & Gas +\$ 20K, Garbage -\$ 14K)  
 (7) Maint. Salary & Benefits Exp. +\$ 12K (Salary +\$7, Benefits/Vehicle Gas +\$ 5K)  
 (8) Material Exp. +\$ 7K (Janitorial -\$ 2K, Plumbing -\$ 10K, Grounds/Appliance/Décor/Tools +\$ 6K, Maint/Repair +\$ 13K)  
 (9) Contract Costs -\$ 43K (Landscaping -\$ 10K, Repairs&Flooring +\$ 5K, Plum -\$ 23K, HVAC -\$11, Pest Cont. -\$ 4K )

Financial Statement - AMP 3 (.fs-amp3)

**Budget Comparison**

Period = Oct 2024-Sep 2025

Book = Accrual ; Tree = ysi\_is

|                                         | YTD Actual | YTD Budget | Variance | % Var | Annual    |
|-----------------------------------------|------------|------------|----------|-------|-----------|
| INCOME                                  |            |            |          |       |           |
| NET TENANT INCOME (1)                   | 749,505    | 598,660    | 150,845  | 25    | 598,660   |
| TOTAL GRANT INCOME (2)                  | 487,976    | 505,986    | -18,010  | -4    | 505,986   |
| TOTAL INCOME                            | 1,237,481  | 1,104,646  | 132,835  | 12    | 1,104,646 |
| EXPENSES                                |            |            |          |       |           |
| TOTAL ADMINISTRATIVE EXPENSES (3,4,5,6) | 378,726    | 356,377    | -22,350  | -6    | 356,377   |
| TOTAL TENANT SERVICES EXPENSES          | 1,078      | 1,750      | 672      | 38    | 1,750     |
| TOTAL UTILITY EXPENSES (7)              | 200,866    | 191,864    | -9,002   | -5    | 191,864   |
| TOTAL MAINTENACE EXPENSES (8,9,10)      | 310,757    | 353,187    | 42,430   | 12    | 353,187   |
| TOTAL GENERAL EXPENSES (11)             | 131,893    | 126,238    | -5,655   | -4    | 126,238   |
| TOTAL HOUSING ASSISTANCE PAYMENTS       | 6,349      | 7,500      | 1,151    | 15    | 7,500     |
| TOTAL FINANCING EXPENSES                | 17,500     | 17,500     | 0        | 0     | 17,500    |
| TOTAL NON-OPERATING ITEMS               | 564        | 0          | -564     | N/A   | 0         |
| TOTAL EXPENSES                          | 1,047,733  | 1,054,415  | 6,682    | 1     | 1,054,415 |
| NET INCOME                              | 189,748    | 50,231     | 139,517  | 278   | 50,231    |

- (1) Tenant Rent +\$ 139K, Other Tenant Income +\$ 11K  
(2) Grant Subsidy -\$ 18K  
(3) Salaries +\$ 52K & Benefits +\$ 11K  
(4) Legal -\$ 7K  
(5) Other Admin -\$ 24K (Consultants -\$ 17K, Mgt Fee - \$9K, Training +\$ 2K )  
(6) Misc. Admin -\$ 55K (Temp Labor -\$ 46K, Internet/Tele - \$ 10K, Office Sup +\$ 1K )  
(7) Utility Exp. -\$ 9K (Garb -\$ 9K, Elect +\$ 1K, Water/Sewer -\$ 1K)  
(8) Maintenance & Benefit +\$ 41K (Salaries +\$ 39K, Benefits +\$ 3K, Vehicle Gas/Oil -\$ 1K )  
(9) Supplies Maintenance +\$ 35K - (Maint/Repairs +\$ 18K, Appliance/Elect +\$ 7K, Plum/Grounds/Decorating +\$ 10K)  
(10) Contract Costs -\$ 33K, (Rep/Paint -\$ 53K, Landsc +\$ 15K, HVAC +\$ 4K, Equip Rental +\$ 10K, Flooring -\$ 13K, Inspections/Pest +\$4K)  
(11) General Expense -\$ 6K (Payments in Lieu -\$ 9K, Workers Comp +\$ 3K)

AMP4 - 1st Street, Merced (.fs-amp4)

**Budget Comparison**

Period = Oct 2024-Sep 2025

Book = Accrual ; Tree = ysi\_is

|                                   | YTD Actual | YTD Budget | Variance | % Var | Annual  |
|-----------------------------------|------------|------------|----------|-------|---------|
| INCOME                            |            |            |          |       |         |
| NET TENANT INCOME (1)             | 30,131     | 20,070     | 10,061   | 50    | 20,070  |
| TOTAL GRANT INCOME (2)            | 19,621     | 25,244     | -5,623   | -22   | 25,244  |
| TOTAL INCOME                      | 49,752     | 45,314     | 4,439    | 10    | 45,314  |
| EXPENSES                          |            |            |          |       |         |
| TOTAL ADMINISTRATIVE EXPENSES (3) | 26,281     | 14,807     | -11,474  | -77   | 14,807  |
| TOTAL TENANT SERVICES EXPENSES    | 7          | 0          | -7       | N/A   | 0       |
| TOTAL UTILITY EXPENSES            | 7,401      | 7,596      | 196      | 3     | 7,596   |
| TOTAL MAINTENACE EXPENSES (4)     | 29,410     | 8,299      | -21,110  | -254  | 8,299   |
| TOTAL GENERAL EXPENSES            | 3,619      | 4,442      | 823      | 19    | 4,442   |
| TOTAL HOUSING ASSISTANCE PAYMENTS | 0          | 100        | 100      | 100   | 100     |
| TOTAL FINANCING EXPENSES          | 2,146      | 1,100      | -1,046   | -95   | 1,100   |
| TOTAL NON-OPERATING ITEMS         | 47,757     | 47,757     | 0        | 0     | 47,757  |
| TOTAL EXPENSES                    | 116,620    | 84,102     | -32,518  | -39   | 84,102  |
| NET INCOME                        | -66,867    | -38,788    | -28,079  | 72    | -38,788 |

(1) Tenant Inc +\$ 10K (Rental Income -\$ 4K, Other Tenant Inc +\$ 14K)

(2) Grant Inc -\$6K

(3) Adm Exp - \$11K(Adm Sal &amp; Benefits +\$ 2K, Legal -\$12K, Misc Adm -\$ 1K

(4) Main Exp - \$ 21K (Maint Salary/Benefits +\$ 1K, landscaping - \$ 23K; Pest/HVAC/Repairs + \$ 1K)

All HCV Properties with Sub (.fs-hcvs)

**Budget Comparison**

Period = Oct 2024-Sep 2025

Book = Accrual ; Tree = ysi\_is

|                                               | YTD Actual | YTD Budget | Variance   | % Var | Annual     |
|-----------------------------------------------|------------|------------|------------|-------|------------|
| INCOME                                        |            |            |            |       |            |
| TOTAL GRANT INCOME (1)                        | 28,160,479 | 26,452,972 | 1,707,507  | 6     | 26,452,972 |
| TOTAL OTHER INCOME                            | 447        | 1,500      | -1,053     | -70   | 1,500      |
| TOTAL INCOME                                  | 28,160,926 | 26,454,472 | 1,706,454  | 6     | 26,454,472 |
| EXPENSES                                      |            |            |            |       |            |
| TOTAL ADMINISTRATIVE EXPENSES (2,3,4,5)       | 1,712,769  | 1,944,263  | 231,494    | 12    | 1,944,263  |
| TOTAL TENANT SERVICES EXPENSES                | 3,827      | 2,650      | -1,177     | -44   | 2,650      |
| TOTAL UTILITY EXPENSES                        | 2,377      | 265        | -2,112     | -797  | 265        |
| TOTAL MAINTENACE EXPENSES (6)                 | 33,384     | 17,050     | -16,334    | -96   | 17,050     |
| TOTAL GENERAL EXPENSES (7)                    | 75,793     | 50,849     | -24,944    | -49   | 50,849     |
| TOTAL HOUSING ASSISTANCE PAYMENTS (8,9,10,11) | 25,320,770 | 23,860,936 | -1,459,834 | -6    | 23,860,936 |
| TOTAL FINANCING EXPENSES                      | 72,550     | 72,550     | 0          | 0     | 72,550     |
| TOTAL NON-OPERATING ITEMS                     | 758        | 0          | -758       | N/A   | 0          |
| TOTAL EXPENSES                                | 27,222,227 | 25,948,563 | -1,273,664 | -5    | 25,948,563 |
| NET INCOME                                    | 938,699    | 505,909    | 432,790    | 86    | 505,909    |

- (1) HAP from HUD + \$ 1.708K (HAP Earned +\$ 1.720K, Admin Fee -\$ 9K, Port in -\$ 3K)
- (2) Adm Salaries + \$ 299K (Salaries +\$ 292K & Benefits Costs +\$ 7K)
- (3) Legal Fees +\$ 5K
- (4) Other Adm Exp. +\$ 36K (Mgt Fee +\$ 62K, Bkpping Fee +\$ 51K, Consulting -\$ 49K, Inspec -\$ 30K, Train/Travel +\$2K)
- (5) Misc Admin Exp. -\$ 108K (Office Supp/Adver +\$ 8K, Postage +\$ 10K, Other Misc +\$ 15K, Tele/Ans Serv -\$ 29K, Temp Lab -\$ 112K)
- (6) Maint Exp -\$ 16K( Supplies + \$ 2K, Alarm -\$ 25K, Maint Consultants +\$ 6K, Paint +\$ 1K)
- (7) General Expence -\$ 25K (Portout Adm Exp -\$ 22K, Worker's Comp/Prop. Ins -\$ 3K)
- (8) Port Out Payments -\$ 292K (higher than budgeted)
- (9) Higher HAP issued -\$ 1.092K
- (10) Escrow Contributions Higher -\$ 52K
- (11) Tenant Utility Pmts -\$ 24K

Central Office Cost Center (cocc)

**Budget Comparison**

Period = Oct 2024-Sep 2025

Book = Accrual ; Tree = ysi\_is

|                                         | YTD Actual | YTD Budget | Variance | % Var | Annual    |
|-----------------------------------------|------------|------------|----------|-------|-----------|
| TOTAL OTHER INCOME (1,2,3)              | 1,332,497  | 1,264,884  | 67,613   | 5     | 1,264,884 |
| TOTAL INCOME                            | 1,332,497  | 1,264,884  | 67,613   | 5     | 1,264,884 |
| EXPENSES                                |            |            |          |       |           |
| TOTAL ADMINISTRATIVE EXPENSES (4,5,6,7) | 1,196,578  | 1,203,082  | 6,503    | 1     | 1,203,082 |
| TOTAL TENANT SERVICES EXPENSES          | 5,133      | 1,500      | -3,633   | -242  | 1,500     |
| TOTAL UTILITY EXPENSES (8)              | 60,252     | 48,250     | -12,002  | -25   | 48,250    |
| TOTAL MAINTENACE EXPENSES (9,10,11)     | 80,456     | 47,700     | -32,756  | -69   | 47,700    |
| TOTAL GENERAL EXPENSES (12)             | 55,863     | 38,000     | -17,863  | -47   | 38,000    |
| TOTAL FINANCING EXPENSES                | 75,000     | 75,000     | 0        | 0     | 75,000    |
| TOTAL NON-OPERATING ITEMS               | 6,353      | 8,500      | 2,147    | 25    | 8,500     |
| TOTAL EXPENSES                          | 1,479,636  | 1,422,032  | -57,604  | -4    | 1,422,032 |
| NET INCOME                              | -147,139   | -157,148   | 10,009   | -6    | -157,148  |

- (1) Other Income +\$ 68K (Mgmt/Bkkpping Fees +\$ 28K, Misc. Inc. +\$ 40K)
- (2) Asset Mgt Fee booked as budgeted (As Budgeted +\$ 50K)
- (3) Admin Fee to be booked as Cap Projects funding allows (fund drawn +\$ 268K)
- (4) Admin Salary +\$ 74K (Salary +\$111K & Benefits Higher -\$ 37K)
- (5) Legal Fees +\$ 8K
- (6) Other Admin Exp +\$ 35K (Training/travel +\$ 8K, Consultants +\$ 20K, IT Consultants + \$ 5K, Audit Fee +\$ 2K)
- (7) Misc. Admin. Exp. -\$ 110K (Internet -\$ 9K, Postage +\$ 3K, Temp Labor -\$ 116K, Tele/Other Mis/Copier/Memb +\$ 12K)
- (8) Utilities -\$ 12K (Water +\$ 3K, Gas -\$ 1K, Electricity -\$ 14K)
- (9) Gen Maint Exp +\$ 2K (Gas, Oil)
- (10) Supplies -\$ 2K (Ground/Exterminating/Maint. -\$ 2K)
- (11) Contract -\$ 33K (Paint/Elect -\$ 4K, Alarm -\$ 21K, Landscape -\$ 11K, Plumb/HVAC/Equip Rent/Vehicle Maint +\$ 3K)
- (12) General Exp. - \$ 18K (W/C)

Langdon Villas (langdon)

**Budget Comparison**

Period = Oct 2024-Sep 2025

Book = Accrual ; Tree = ysi\_is

|                                   | YTD Actual | YTD Budget | Variance | % Var | Annual  |
|-----------------------------------|------------|------------|----------|-------|---------|
| INCOME                            |            |            |          |       |         |
| NET TENANT INCOME (1)             | 84,238     | 74,428     | 9,810    | 13    | 74,428  |
| TOTAL OTHER INCOME (2)            | 600,263    | 514,655    | 85,607   | 17    | 514,655 |
| TOTAL INCOME                      | 684,500    | 589,083    | 95,417   | 16    | 589,083 |
| EXPENSES                          |            |            |          |       |         |
| TOTAL ADMINISTRATIVE EXPENSES (3) | 61,092     | 84,207     | 23,115   | 27    | 84,207  |
| TOTAL UTILITY EXPENSES            | 86         | 643        | 557      | 87    | 643     |
| TOTAL MAINTENACE EXPENSES (4)     | 34,402     | 11,680     | -22,722  | -195  | 11,680  |
| TOTAL GENERAL EXPENSES (5)        | 24,407     | 22,895     | -1,512   | -7    | 22,895  |
| TOTAL FINANCING EXPENSES          | 153,000    | 153,000    | 0        | 0     | 153,000 |
| TOTAL NON-OPERATING ITEMS         | 3,438      | 3,438      | 0        | 0     | 3,438   |
| TOTAL EXPENSES                    | 276,425    | 275,864    | -562     | 0     | 275,864 |
| NET INCOME                        | 408,075    | 313,220    | 94,855   | 30    | 313,220 |

(1) Tenant Inc +\$ 10K (Rental Inc +\$ 7K, Other Inc +\$ 3K)

(2) Other Inc +\$ 86K (Mgt Fees +\$ 37K; Misc Other Inc + \$ 49K)

(3) Admin +\$ 23K (Salary/Benefits +\$ 5K, Misc Adm/Consultants +\$ 15K, Legal +\$ 3K)

(4) Maint Exp - \$ 23K (Supplies -\$ 1K; Alarm -\$ 17K, HVAC/Veh Maint/Build Repair -\$ 5K)

(5) Gen Exp -\$ 2K (Workers Comp/Liab Ins)

Obanion Learning Center (obanion)

**Budget Comparison**

Period = Oct 2024-Sep 2025

Book = Accrual ; Tree = ysi\_is

|                                | YTD Actual | YTD Budget | Variance | % Var  | Annual  |
|--------------------------------|------------|------------|----------|--------|---------|
| INCOME                         |            |            |          |        |         |
| NET TENANT INCOME (1)          | 193,916    | 217,958    | -24,042  | -11    | 217,958 |
| TOTAL INCOME                   | 193,916    | 217,958    | -24,042  | -11    | 217,958 |
| EXPENSES                       |            |            |          |        |         |
| TOTAL ADMINISTRATIVE EXPENSES  | 21,393     | 22,283     | 890      | 4      | 22,283  |
| TOTAL TENANT SERVICES EXPENSES | 2,389      | 0          | -2,389   | N/A    | 0       |
| TOTAL UTILITY EXPENSES (2)     | 102,491    | 95,032     | -7,459   | -8     | 95,032  |
| TOTAL MAINTENACE EXPENSES (3)  | 94,217     | 33,603     | -60,614  | -180   | 33,603  |
| TOTAL GENERAL EXPENSES         | 6,848      | 6,026      | -822     | -14    | 6,026   |
| TOTAL NON-OPERATING ITEMS      | 56,036     | 55,408     | -628     | -1     | 55,408  |
| TOTAL EXPENSES                 | 283,375    | 212,352    | -71,023  | -33    | 212,352 |
| NET INCOME                     | -89,459    | 5,606      | -95,065  | -1,696 | 5,606   |

(1) Tenant Rents -\$ 24K ( Rent Inc -\$ 3K, Tenant Owed Utilities -\$ 21K)

(2) Utilities -\$ 7K (Garbage +\$ 7K, Gas/Water/Sewer +\$ 5K, Elect -\$ 19K)

(3) Maint Exp -\$ 61K (Landscaping -\$ 58K, Elec/Pest/Flr Cov +\$ 3K, Alarm Monit -\$ 4K, Janitorial -\$ 3K, Supplies +\$ 1K)

Property = .fs-vv sub-dp sub-mid sub-atw

**Budget Comparison**

Period = Oct 2024-Sep 2025

Book = Accrual ; Tree = ysi\_is

|                                        | YTD Actual | YTD Budget | Variance | % Var | Annual    |
|----------------------------------------|------------|------------|----------|-------|-----------|
| INCOME                                 |            |            |          |       |           |
| NET TENANT INCOME (1,2)                | 840,019    | 655,033    | 184,986  | 28    | 655,033   |
| TOTAL GRANT INCOME (3)                 | 610,101    | 632,489    | -22,388  | -4    | 632,489   |
| TOTAL OTHER INCOME (4)                 | 205,900    | 0          | 205,900  | N/A   | 0         |
| TOTAL INCOME                           | 1,656,020  | 1,287,522  | 368,498  | 29    | 1,287,522 |
| EXPENSES                               |            |            |          |       |           |
| TOTAL ADMINISTRATIVE EXPENSES (5,6)    | 119,366    | 168,471    | 49,105   | 29    | 168,471   |
| TOTAL UTILITY EXPENSES (7)             | 117,224    | 121,963    | 4,739    | 4     | 121,963   |
| TOTAL MAINTENACE EXPENSES (8,9,10)     | 204,169    | 159,137    | -45,032  | -28   | 159,137   |
| TOTAL GENERAL EXPENSES                 | 41,861     | 44,110     | 2,249    | 5     | 44,110    |
| TOTAL HOUSING ASSISTANCE PAYMENTS (11) | 612,864    | 633,739    | 20,875   | 3     | 633,739   |
| TOTAL FINANCING EXPENSES               | 68,500     | 68,500     | 0        | 0     | 68,500    |
| TOTAL NON-OPERATING ITEMS              | 15,588     | 15,558     | -30      | 0     | 15,558    |
| TOTAL EXPENSES                         | 1,179,572  | 1,211,478  | 31,906   | 3     | 1,211,478 |
| NET INCOME                             | 476,448    | 76,044     | 400,404  | 527   | 76,044    |

- (1) Rental Income +\$ 178K
- (2) Other Tenant Inc +\$ 7K
- (3) Grant Inc -\$ 22k
- (4) Misc Inc +\$ 206K (Ins Pymt Dora DP)
- (5) Adm Salaries +\$ 40K, Benefit costs +\$ 8K
- (6) Legal Exp +\$ 6K, Mgt Fee -\$4K, Misc Admin -\$ 1K
- (7) Utility +\$ 5K (Elect/Gas +\$ 5K, Water/Sewer +\$ 8K, Garbage -\$ 8K)
- (8) Maint Exp +\$ 12K (Maint. Salary +\$ 12K, Benefits +\$ 1K, Vehic Gas/Oil -\$ 1K)
- (9) Supplies costs +\$ 8K (Maint/Repairs +\$ 6K, Appliance/Décor/Ground/Elec +\$ 5K, Plumbing -\$ 3K)
- (10) Contract Costs -\$ 65K (Alarm -\$38K, HVAC -\$ 11K, Plumb/Landscaping/Repair -\$ 19K, Appliance/Flooring +\$3K)
- (11) Housing Assis +\$ 21K (Assist Payments +\$ 22k, FSS Contrib/Utility Paym -\$ 1K)

Felix Torres Year Round (.fs-fty)

**Budget Comparison**

Period = Oct 2024-Sep 2025

Book = Accrual ; Tree = ysi\_is

|                                   | YTD Actual | YTD Budget | Variance | % Var | Annual  |
|-----------------------------------|------------|------------|----------|-------|---------|
| INCOME                            |            |            |          |       |         |
| NET TENANT INCOME (1)             | 580,894    | 624,531    | -43,637  | -7    | 624,531 |
| TOTAL INCOME                      | 580,894    | 624,531    | -43,637  | -7    | 624,531 |
| EXPENSES                          |            |            |          |       |         |
| TOTAL ADMINISTRATIVE EXPENSES (2) | 61,377     | 117,079    | 55,702   | 48    | 117,079 |
| TOTAL TENANT SERVICES EXPENSES    | 371        | 0          | -371     | N/A   | 0       |
| TOTAL UTILITY EXPENSES (3)        | 103,912    | 97,450     | -6,462   | -7    | 97,450  |
| TOTAL MAINTENACE EXPENSES (4,5,6) | 167,589    | 97,420     | -70,169  | -72   | 97,420  |
| TOTAL GENERAL EXPENSES (7)        | 38,824     | 43,838     | 5,014    | 11    | 43,838  |
| TOTAL FINANCING EXPENSES          | 20,000     | 20,000     | 0        | 0     | 20,000  |
| TOTAL NON-OPERATING ITEMS         | 195,471    | 195,471    | 0        | 0     | 195,471 |
| TOTAL EXPENSES                    | 587,544    | 571,258    | -16,286  | -3    | 571,258 |
| NET INCOME                        | -6,650     | 53,273     | -59,923  | -112  | 53,273  |

(1) Tenant Inc -\$ 44K (Tenant Rent +\$ 60K, Rental Assistance -\$ 108K, Other Inc. +\$ 4K)

(2) Total Admin +\$ 56K (Salary +\$ 27K, Benefits +\$ 21K, Legal +\$ 1K, Training/Consults/Auditing Fee +\$ 6K, Mis Adm +\$ 1K)

(3) Utilities -\$ 6K ( Elec/Gas -\$ 8K, Trash +\$ 1K, Sewer +\$ 1K)

(4) Gen Maint -\$ 9K (Maint. Salary -\$ 21K, Benefits +\$ 7K, Vehicle Gas/Oil +\$ 5K)

(5) Maint. Supplies -\$ 27K (Maint Rep -\$ 25K, Elect -\$ 3K, Appliance/Plumb/Tools +\$ 1K)

(6) Contract -\$ 34K (Flr Cov -\$ 25K, HVAC -\$ 10K , Consultant -\$ 1K , Bld Rep -\$ 2K, Carpet/Elec/Pest +\$ 4K)

(7) General Exp. +\$ 5K (W/C Exp.)

Financial Stmt - Migrant (.fs-mig)

**Budget Comparison**

Period = Jul 2025-Sep 2025

Book = Accrual ; Tree = oms2

|                                       | YTD Actual     | YTD Budget     | Variance        | % Var      | Annual           |
|---------------------------------------|----------------|----------------|-----------------|------------|------------------|
| INCOME                                |                |                |                 |            |                  |
| INCOME                                | 640,286        | 508,116        | -132,169        | -26        | 2,032,464        |
| TOTAL INCOME (1)                      | 640,286        | 508,116        | -132,169        | -26        | 2,032,464        |
| EXPENSES                              |                |                |                 |            |                  |
| Total - Center Personnel (2)          | 147,853        | 179,925        | 32,072          | 18         | 719,700          |
| Total - Operating Expenses (3)        | 405,889        | 230,179        | -175,710        | -76        | 920,716          |
| Total - Maintenance Expenses (4)      | 5,846          | 12,687         | 6,842           | 54         | 50,750           |
| Total - Contractor Administration (5) | 43,097         | 47,724         | 4,627           | 10         | 190,896          |
| Total - Debt Service and Replacement  | 37,601         | 37,600         | 0               | 0          | 150,402          |
| <b>TOTAL</b>                          | <b>640,286</b> | <b>508,116</b> | <b>-132,169</b> | <b>-26</b> | <b>2,032,464</b> |

(1) Zero budget, offset to variance in expenses +\$ 132K

(2) Salaries +\$ 15K, Benefits +\$ 17K

(3) Higher utilities - Net diff. -\$ 176K, (Utilities -\$ 115k, Communications +\$ 21K, Equip Maint -\$ 80K, Veh Rep/Other -\$ 2K)

(4) Maint expenses +\$ 7K, (Elec/Plumb/Paint +\$ 5K, Lumb/Materials +\$ 2K)

(5) Audit +\$ 3K, Travel/Admin Support +\$ 2K

Total Number of Public Housing Units: 421  
 Number of Occupied Units: 409  
 Number of Vacant Units: 12

| Unit ID | Prospective Resident | Move - In Date        | Security Deposit Amount |
|---------|----------------------|-----------------------|-------------------------|
| 274     | Yes                  | pending unit turnover | \$300.00                |
| 421     | Yes                  | pending unit turnover | \$500.00                |
| 186     | Yes                  | pending unit turnover | \$500.00                |
| 394     | Yes                  | pending unit turnover | \$500.00                |
| 420     | Yes                  | pending unit turnover | \$500.00                |
| 75      | Yes                  | pending unit turnover | \$500.00                |
| 267     | Yes                  | pending unit turnover | \$300.00                |
| 199     | Yes                  | pending unit turnover | \$300.00                |
| 269     | Yes                  | pending unit turnover | \$800.00                |
| 14      | Yes                  | pending unit turnover | \$800.00                |
| 34      | Yes                  | pending unit turnover | \$500.00                |
| 410     | Yes                  | pending unit turnover | \$500.00                |

#### Indicators

| Sub-Indicator #1                   | Performance Scoring                                                 | May   | June  | July  | August | September | October |
|------------------------------------|---------------------------------------------------------------------|-------|-------|-------|--------|-----------|---------|
| <b>Lease Up Days</b>               |                                                                     | 608   | 608   | 671   | 678    | 678       | 67      |
| Average Lease Up Days              |                                                                     | 17.37 | 17.37 | 16.78 | 16.54  | 16.14     | 13.4    |
| <b>Make Ready Time</b>             |                                                                     | 984   | 984   | 1111  | 1118   | 1118      | 110     |
| Average Make Ready Days            |                                                                     | 28.11 | 28.11 | 27.78 | 27.27  | 26.62     | 22      |
| <b>Down Days</b>                   |                                                                     | 908   | 908   | 1156  | 1206   | 1583      | 962     |
| Average Down Days                  |                                                                     | 25.94 | 25.94 | 28.9  | 29.41  | 37.69     | 192.4   |
| <b>Total # Vacant Units Turned</b> |                                                                     | 35    | 35    | 40    | 41     | 42        | 5       |
| Total # Turn Around Days           |                                                                     | 2500  | 2500  | 2938  | 3002   | 3379      | 1139    |
| Average Turn Around Days (To Date) | A = 0-20<br>B = 21-25<br>C = 26-30<br>D = 31-40<br>F = more than 50 | 71    | 71    | 73    | 73     | 80        | 227     |

These indicators measure the annual average amount of time it takes a PHA to turn around its vacant units.

**Lease Up Days** means for each "turned" unit in the immediate fiscal year, the days from the date maintenance gives the keys back to management for rental to the effective date of the lease

**Make Ready Time** means for each unit "turned" in the immediate fiscal year, the days from the date maintenance receives the keys to the date maintenance turns the unit back to management for rental

**Down Days** means for each unit "turned" in the immediate fiscal year, the days from the date the unit was discovered to be vacant or the date the lease expired.

**Total # Vacant Units Turned** means the number of units that completed the turnaround cycle which consists of down, make ready and lease up time during

**Total # Turn Around Days** means total number of days from the day the lease expired (or when the unit was discovered vacant) to the effective date of the new lease

## HCV Program Counts

[illegible]

## **STAFF REPORT**

**TO:** Board of Commissioners,  
Housing Authority of the County of Merced

**FROM:** Blanca Salinas, HR Manager/Clerk of the Board

**DATE:** November 19, 2025

**SUBJECT:** Housing Authority of the County of Merced Departmental Update

### **Clerk of the Board**

The vacancy for the position of Resident Commissioner – Public Housing remains. There are no applicants or interested parties to report at this time by the Authority or the Board of Supervisors.

### **Human Resources**

The Authority currently has six (6) vacant positions. Of those positions, one (1) is a management position; Director of Housing Programs (1), and the remaining six (6) are represented positions; Eligibility Specialist (2), Administrative Clerk (2), and Housing Program Specialist (1).

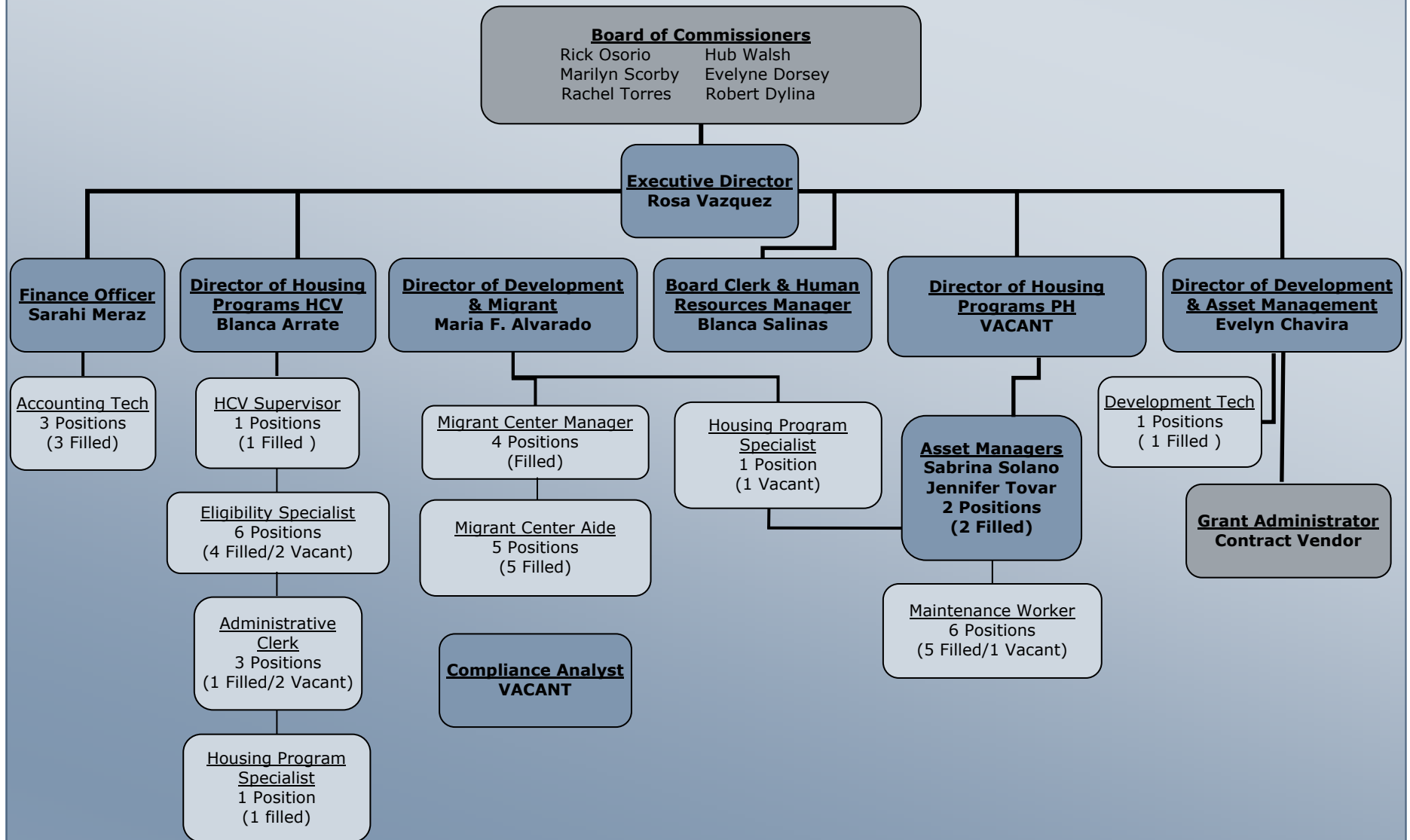
The Authority is now posting open positions on Indeed, having positive response. The positions of Eligibility Specialist (2), Administrative Clerk (2), and Housing Program Specialist (1) have generated significant applicant interest, resulting in a competitive pool of candidates. Of the applications received, eight (8) oral panel invitations have been sent out to interview for the afore-mentioned positions. The interviews are comprised of five (5) for the position of Administrative Clerk, two (2) for the position of Eligibility Specialist, and one (1) for the Housing Program Specialist position.

The Authority also conducted a second interview for the position of Maintenance Worker, and an offer was extended and accepted. A start date for this candidate is pending the obligation of mandatory work hour completion. Temporary staff hired on through the open application process are required to complete their agency's mandatory work hours before being eligible to onboard as permanent employees.

The Authority continues to backfill vacant positions with temporary staff. Recruitment efforts continue and include continued advertising of the positions on the Authority's website, sharing with community partners, and posting on online job boards such as Indeed.

As of this report, the represented positions' vacancy rate is now at 16.66%.

# Housing Authority of the County of Merced



## STAFF REPORT

**TO:** Board of Commissioners,  
Housing Authority of the County of Merced

**FROM:** Rosa Vazquez, Executive Director

**DATE:** November 19, 2025

**SUBJECT:** Recommendation to adopt **Resolution No. 2025-16:** Approving the submission of the Housing Authority's Section 8 Management Assessment Program (SEMAP) Certification, HUD Form 52648 to HUD for the Fiscal Year Ending September 30, 2025.

The Section Eight Management Assessment Program (SEMAP) is required by the Department of Housing & Urban Development (HUD) as established by the Federal Regulation dated September 10, 1998, and is sent electronically to HUD after approval by the Board.

SEMAP was established to objectively measure the Authority's performance in key Housing Choice Voucher (HCV) tenant-based assistance program areas. There are fourteen (14) key indicators as indicated on the attached SEMAP form. All SEMAP performance indicators set a standard for a key area of HCV Program management. The Authority is assessed against these standards to show whether the Authority administers the program properly and effectively. The Authority will be submitting SEMAP certification for high performer.

Attached for your review and approval is HUD Form 52648, SEMAP Certification.

### RECOMMENDATION

It is hereby recommended that the Board of Commissioners of the Housing Authority of the County of Merced adopt **Resolution No. 2025-16**, approving the submission of the Section 8 Management Assessment Program (SEMAP) Certification, HUD Form 52648 to HUD for Fiscal Year Ending September 30, 2025.

**RESOLUTION NO. 2025-16**

**APPROVING SUBMISSION OF THE SECTION EIGHT MANAGEMENT  
ASSESSMENT PROGRAM (SEMAP) CERTIFICATION, HUD FORM 52648 TO HUD  
FOR FISCAL YEAR ENDING SEPTEMBER 30, 2025**

**WHEREAS**, it is necessary that this Authority submit correct information to the HUD Area Office for the Section 8 Management Assessment Program (SEMAP), and

**WHEREAS**, the information gathered by the Staff of this Authority has been reviewed closely by the Staff as to its authenticity and accuracy;

**THEREFORE, BE IT RESOLVED** that the Board of Commissioners of the Housing Authority of the County of Merced does hereby adopt **Resolution No. 2025-16**, acknowledging the SEMAP Certification, HUD Form 52648 data from Fiscal Year Ending September 30, 2025, and authorizes the Executive Director to verify and submit the required data to HUD.

The foregoing resolution was introduced at the November 19, 2025 Board meeting of the Board of Commissioners of the Housing Authority of the County of Merced and adopted by the following vote:

Motion:

Second:

Ayes:

Nayes:

Absent

Abstain:

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Chairperson, Board of Commissioners  
Housing Authority of the County of Merced

Dated: November 19, 2025

# Section 8 Management Assessment Program (SEMAP) Certification

U.S. Department of Housing  
and Urban Development  
Office of Public and Indian Housing

OMB Approval No. 2577-0215  
(exp. 12/31/2026)

Public reporting burden for this collection of information is estimated to average 12 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. This agency may not conduct or sponsor, and you are not required to respond to, a collection of information unless it displays a currently valid OMB control number.

This collection of information is required by 24 CFR sec 985.101 which requires a Public Housing Agency (PHA) administering a Section 8 tenant-based assistance program to submit an annual SEMAP Certification within 60 days after the end of its fiscal year. The information from the PHA concerns the performance of the PHA and provides assurance that there is no evidence of seriously deficient performance. HUD uses the information and other data to assess PHA management capabilities and deficiencies, and to assign an overall performance rating to the PHA. Responses are mandatory and the information collected does not lend itself to confidentiality.

**Instructions** Respond to this certification form using the PHA's actual data for the fiscal year just ended.

| PHA Name                                  | For PHA FY Ending (mm/dd/yyyy) | Submission Date (mm/dd/yyyy) |
|-------------------------------------------|--------------------------------|------------------------------|
| Housing Authority of the County of Merced | 09/30/2025                     | 11/07/2025                   |

**Check here if the PHA expends less than \$300,000 a year in Federal awards** ☐

Indicators 1 - 7 will not be rated if the PHA expends less than \$300,000 a year in Federal awards and its Section 8 programs are not audited for compliance with regulations by an independent auditor. A PHA that expends less than \$300,000 in Federal awards in a year must still complete the certification for these indicators.

## Performance Indicators

1. Selection from the Waiting List. (24 CFR 982.54(d)(1) and 982.204(a))

(a) The PHA has written policies in its administrative plan for selecting applicants from the waiting list.

**PHA Response** Yes ☒ No ☐

(b) The PHA's quality control samples of applicants reaching the top of the waiting list and of admissions show that at least 98% of the families in the samples were selected from the waiting list for admission in accordance with the PHA's policies and met the selection criteria that determined their places on the waiting list and their order of selection.

**PHA Response** Yes ☒ No ☐

2. Reasonable Rent. (24 CFR 982.4, 982.54(d)(15), 982.158(f)(7) and 982.507)

(a) The PHA has and implements a reasonable written method to determine and document for each unit leased that the rent to owner is reasonable based on current rents for comparable unassisted units (i) at the time of initial leasing, (ii) before any increase in the rent to owner, and (iii) at the HAP contract anniversary if there is a 5 percent decrease in the published FMR in effect 60 days before the HAP contract anniversary. The PHA's method takes into consideration the location, size, type, quality, and age of the program unit and of similar unassisted units, and any amenities, housing services, maintenance or utilities provided by the owners.

**PHA Response** Yes ☒ No ☐

(b) The PHA's quality control sample of tenant files for which a determination of reasonable rent was required shows that the PHA followed its written method to determine reasonable rent and documented its determination that the rent to owner is reasonable as required for (check one):

**PHA Response** ☒ At least 98% of units sampled ☐ 80 to 97% of units sampled ☐ Less than 80% of units sampled

3. Determination of Adjusted Income. (24 CFR part 5, subpart F and 24 CFR 982.516)

The PHA's quality control sample of tenant files shows that at the time of admission and reexamination, the PHA properly obtained third party verification of adjusted income or documented why third party verification was not available; used the verified information in determining adjusted income; properly attributed allowances for expenses; and, where the family is responsible for utilities under the lease, the PHA used the appropriate utility allowances for the unit leased in determining the gross rent for (check one):

**PHA Response** ☒ At least 90% of files sampled ☐ 80 to 89% of files sampled ☐ Less than 80% of files sampled

4. Utility Allowance Schedule. (24 CFR 982.517)

The PHA maintains an up-to-date utility allowance schedule. The PHA reviewed utility rate data that it obtained within the last 12 months, and adjusted its utility allowance schedule if there has been a change of 10% or more in a utility rate since the last time the utility allowance schedule was revised.

**PHA Response** Yes ☒ No ☐

5. HQS Quality Control Inspections. (24 CFR 982.405(b))

A PHA supervisor (or other qualified person) reinspected a sample of units during the PHA fiscal year, which met the minimum sample size required by HUD (see 24 CFR 985.2), for quality control of HQS inspections. The PHA supervisor's reinspected sample was drawn from recently completed HQS inspections and represents a cross section of neighborhoods and the work of a cross section of inspectors.

**PHA Response** Yes ☒ No ☐

6. HQS Enforcement. (24 CFR 982.404)

The PHA's quality control sample of case files with failed HQS inspections shows that, for all cases sampled, any cited life-threatening HQS deficiencies were corrected within 24 hours from the inspection and, all other cited HQS deficiencies were corrected within no more than 30 calendar days from the inspection or any PHA-approved extension, or, if HQS deficiencies were not corrected within the required time frame, the PHA stopped housing assistance payments beginning no later than the first of the month following the correction period, or took prompt and vigorous action to enforce the family obligations for (check one):

**PHA Response** ☒ At least 98% of cases sampled ☐ Less than 98% of cases sampled

7. Expanding Housing Opportunities. (24 CFR 982.54(d)(5), 982.153(b)(3) and (b)(4), 982.301(a) and 983.301(b)(4) and (b)(12)).

**Applies only to PHAs with jurisdiction in metropolitan FMR areas.**

Check here if not applicable ☐

(a) The PHA has a written policy to encourage participation by owners of units outside areas of poverty or minority concentration which clearly delineates areas in its jurisdiction that the PHA considers areas of poverty or minority concentration, and which includes actions the PHA will take to encourage owner participation.

PHA Response Yes ☒ No ☐

(b) The PHA has documentation that shows that it took actions indicated in its written policy to encourage participation by owners outside areas of poverty and minority concentration.

PHA Response Yes ☒ No ☐

(c) The PHA has prepared maps that show various areas, both within and neighboring its jurisdiction, with housing opportunities outside areas of poverty and minority concentration; the PHA has assembled information about job opportunities, schools and services in these areas; and the PHA uses the maps and related information when briefing voucher holders.

PHA Response Yes ☒ No ☐

(d) The PHA's information packet for voucher holders contains either a list of owners who are willing to lease, or properties available for lease, under the voucher program, or a list of other organizations that will help families find units and the list includes properties or organizations that operate outside areas of poverty or minority concentration.

PHA Response Yes ☒ No ☐

(e) The PHA's information packet includes an explanation of how portability works and includes a list of neighboring PHAs with the name, address and telephone number of a portability contact person at each.

PHA Response Yes ☒ No ☐

(f) The PHA has analyzed whether voucher holders have experienced difficulties in finding housing outside areas of poverty or minority concentration and, where such difficulties were found, the PHA has considered whether it is appropriate to seek approval of exception payment standard amounts in any part of its jurisdiction and has sought HUD approval when necessary.

PHA Response Yes ☒ No ☐

8. Payment Standards. The PHA has adopted payment standards schedule(s) in accordance with § 982.503.

PHA Response Yes ☒ No ☐

Enter FMRs and payment standards (PS)

|          |             |          |             |          |             |          |             |          |             |
|----------|-------------|----------|-------------|----------|-------------|----------|-------------|----------|-------------|
| 0-BR FMR | <u>1071</u> | 1-BR FMR | <u>1227</u> | 2-BR FMR | <u>1509</u> | 3-BR FMR | <u>2081</u> | 4-BR FMR | <u>2534</u> |
| PS       | <u>1092</u> | PS       | <u>1252</u> | PS       | <u>1539</u> | PS       | <u>2123</u> | PS       | <u>2585</u> |

**If the PHA has jurisdiction in more than one FMR area, and/or if the PHA has established separate payment standards for a PHA-designated part of an FMR area, attach similar FMR and payment standard comparisons for each FMR area and designated area.**

9. Annual Reexaminations. The PHA completes a reexamination for each participating family at least every 12 months. (24 CFR 982.516)

PHA Response Yes ☒ No ☐

10. Correct Tenant Rent Calculations. The PHA correctly calculates tenant rent in the rental certificate program and the family rent to owner in the rental voucher program. (24 CFR 982, Subpart K)

PHA Response Yes ☒ No ☐

11. Initial HQS Inspections. Newly leased units pass HQS inspection within the time period required. This includes both initial and turnover inspections for the PBV program. (24 CFR 982.305; 983.103(b)-(d)).

PHA Response Yes ☒ No ☐

12. Periodic HQS Inspections. The PHA has met its periodic inspection requirement for its units under contract (982.405 and 983.103(e)).

PHA Response Yes ☒ No ☐

13. Lease-Up. The PHA executes housing assistance contracts for the PHA's number of baseline voucher units, or expends its annual allocated budget authority.

PHA Response Yes ☒ No ☐

- 14a. Family Self-Sufficiency Enrollment. The PHA has enrolled families in FSS as required. (24 CFR 984.105)

**Applies only to PHAs required to administer an FSS program.**

Check here if not applicable ☐

PHA Response

a. Number of mandatory FSS slots (Count units funded under the FY 1992 FSS incentive awards and in FY 1993 and later through 10/20/1998. Exclude units funded in connection with Section 8 and Section 23 project-based contract terminations; public housing demolition, disposition and replacement; HUD multifamily property sales; prepaid or terminated mortgages under section 236 or section 221(d)(3); and Section 8 renewal funding. Subtract the number of families that successfully completed their contracts on or after 10/21/1998.)

130

or, Number of mandatory FSS slots under HUD-approved exception

b. Number of FSS families currently enrolled

60

c. Portability: If you are the **initial** PHA, enter the number of families currently enrolled in your FSS program, but who have moved under portability and whose Section 8 assistance is administered by another PHA

Percent of FSS slots filled (b + c divided by a)

46.15%

14b. Percent of FSS Participants with Escrow Account Balances. The PHA has made progress in supporting family self-sufficiency as measured by the percent of currently enrolled FSS families with escrow account balances. (24 CFR 984.305)

**Applies only to PHAs required to administer an FSS program .**

Check here if not applicable ☐

PHA Response

Yes ☒

No ☐

60.00%

Portability: If you are the **initial** PHA, enter the number of families with FSS escrow accounts currently enrolled in your FSS program, but who have moved under portability and whose Section 8 assistance is administered by another PHA

**Deconcentration Bonus Indicator** (Optional and only for PHAs with jurisdiction in metropolitan FMR areas).

The PHA is submitting with this certification data which show that:

- (1) Half or more of all Section 8 families with children assisted by the PHA in its principal operating area resided in low poverty census tracts at the end of the last PHA FY;
- (2) The percent of Section 8 mover families with children who moved to low poverty census tracts in the PHA's principal operating area during the last PHA FY is at least two percentage points higher than the percent of all Section 8 families with children who resided in low poverty census tracts at the end of the last PHA FY;

or

- (3) The percent of Section 8 mover families with children who moved to low poverty census tracts in the PHA's principal operating area over the last two PHA FYs is at least two percentage points higher than the percent of all Section 8 families with children who resided in low poverty census tracts at the end of the second to last PHA FY.

PHA Response

Yes ☐

No ☐

If yes, attach completed deconcentration bonus indicator addendum.

I hereby certify under penalty of perjury that, to the best of my knowledge, the above responses are true and correct for the PHA fiscal year indicated above. I also certify that, to my present knowledge, there is not evidence to indicate seriously deficient performance that casts doubt on the PHA's capacity to administer Section 8 rental assistance in accordance with Federal law and regulations.

**Warning:** Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties. (18 U.S.C. §§ 287, 1001, 1010, 1012, 1014; 31 U.S.C. §3729, 3802).

Executive Director, signature

Chairperson, Board of Commissioners, signature

Date (mm/dd/yyyy) 11/07/2025

Date (mm/dd/yyyy) 11/07/2025

The PHA may include with its SEMAP certification any information bearing on the accuracy or completeness of the information used by the PHA in providing its certification.

## STAFF REPORT

**TO:** Board of Commissioners,  
Housing Authority of the County of Merced

**FROM:** Sarahi Meraz, Finance Officer

**DATE:** November 19, 2025

**SUBJECT:** Recommendation to adopt **Resolution No. 2025-17**, approving to write off the uncollected amounts as a loss from Tenant Accounts Receivable.

The Housing Authority of the County of Merced (Authority) incurs tenant receivables for current families and families that have moved. The Authority actively seeks to collect monies owed during tenancies. Upon families moving out and leaving a balance owed, the Authority enters the monies owed into the Department of Housing & Urban Development (HUD) database so that if that former resident is ever eligible to receive rental assistance with another Public Housing Authority (PHA) the debt must be paid the Authority where the monies are owed.

Under Federal regulation, allowable write-offs impact the Authority's Tenant Accounts Receivable (TAR) Public Housing Assessment System ("PHAS") score and are an accepted accounting practice. PHAS is the annual assessment process by which HUD fulfills its statutory requirement to assess a PHAs administration of the Public Housing program. The Authority acts to collect all tenant charges and will continue to pursue collection of the accounts included in this write-off.

In February 2022, HUD published notice PIH 2022-021, which provided guidance to PHAs on the end of the COVID-19 waiver authority for PHAS assessments granted to HUD as a part of the Coronavirus Aid, Relief & Economic and Security (CARES) Act. The notice also communicated an adjustment to the Tenant Accounts Receivable sub-indicator under the Management Operations Indicator (MASS) due to the impact of various local, State, and Federal eviction moratoria. Nationally, PHAs that the eviction moratoria impacted rent collections, which impacted their financial status and reduced their scores under the TAR sub-indicator of MASS.

While PHAs have largely returned to normal operations and PHAS regulatory requirements after the COVID-19 pandemic emergency, PHAs continue to experience challenges with collecting rent and managing rent collection activities, which have impacted the PHAs' performance under the TAR sub-indicator. Due to the continued challenges, PHAs are facing with TAR, this notice advises that for PHAs with fiscal years ending March 31, 2024, June 30, 2024, September 30,

2024, and December 31, 2024, only, HUD is continuing a temporary revision to the scoring methodology for TAR. HUD determined that this extended temporary adjustment to the scoring notice will appropriately score PHAs as they continue to return to normal operations and requirements

HUD intends to return to the regular scoring methodology for TAR for PHAs with fiscal years ending in 2024. The long-term sustainability of the Public Housing program depends on families paying and PHAs collecting rent, so it is important that PHAs continue to work to improve tenant rent collection.

The Authority has worked with families to enter into repayment agreements, and legal stipulations via legal and or evictions. However, the Authority will need to write off monies incurred during the COVID pandemic that are not collectible at this time. The Authority will be reviewing all monies owed and bringing write-off amounts to the Board to ensure the Authority aligns with HUD requirements.

Amounts to be written off are summarized by program below.

|           |              |
|-----------|--------------|
| PH AMP 1: | \$ 74,302.63 |
| PH AMP 2: | \$ 0.00      |
| PH AMP 3: | \$ 0.00      |
| PH AMP 4: | \$ 0.00      |
|           | -----        |
| TOTAL:    | \$ 74,302.63 |
|           | =====        |

#### RECOMMENDATION

It is hereby recommended that the Board of Commissioners of the Housing Authority of the County of Merced adopt **Resolution No. 2025-17**, authorizing the Executive Director or her designee to declare the amounts uncollectible and to authorize the write-off as a loss.

## RESOLUTION NO. 2025-17

### APPROVING THE WRITE-OFF FOR BAD DEBTS FROM TENANTS' ACCOUNTS RECEIVABLE

**WHEREAS**, every year the Housing Authority of the County of Merced (Authority) operates a number of rental housing projects throughout the county for low-income tenants; and

**WHEREAS**, certain former tenants have been unable or unwilling to pay their rent and/or work orders; and it is no longer prudent to carry over these receivables on the books of account; and

**WHEREAS**, allowable write-off's impact Authority Tenant Accounts Receivable Public Housing Assessment System ("PHAS") score and is an accepted accounting practice; and

**THEREFORE, BE IT RESOLVED**, that the Board of Commissioners of the Housing Authority of the County of Merced do hereby approve the write-off of the tenant delinquent accounts in the amount of \$74,302.63, that are attached for the Housing Programs administered by the Housing Authority of the County of Merced.

The foregoing resolution was introduced at the November 19, 2025 Board of Commissioners meeting of the Housing Authority of the County of Merced and adopted by the following vote:

Motion:

Second:

Ayes:

Nays:

Absent:

Abstain:

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Chairperson, Board of Commissioners  
Housing Authority of the County of Merced

Date: November 19, 2025

## STAFF REPORT

**TO:** Board of Commissioners,  
Housing Authority of the County of Merced

**FROM:** Blanca Arrate, Director of Housing Programs

**DATE:** November 19, 2025

**SUBJECT:** Housing Choice Voucher Program Abatement Process

During the October 15, 2025, Board of Commissioners meeting, a question was raised regarding the abatement of Housing Assistance Payment (HAP). This report provides background information on the abatement process and related enforcement procedures.

The Housing Choice Voucher (HCV) abatement process is an important part of Housing Quality Standards (HQS) enforcement.

“Abatement” means the Housing Authority of the County of Merced (Authority) stops paying the HAP to the owner/landlord because the unit failed an HQS inspection and the owner/landlord did not correct the deficiencies with the required time frame.

The Department of Housing and Urban Development (HUD) did not initiate HAP abatement on a single, specific date, as it has long been a policy tool for enforcing HQS compliance. The concept of abating or stopping payments to landlords for failure to maintain safe and decent housing has been part of the Section 8 program regulations since its inception in the **Housing and Community Development Act of 1974**.

While specific regulations and administrative procedures have been updated and refined over the years, the authority to abate HAP for noncompliance has always existed within the program's structure. For example, current regulations under 24 CFR Part 982 outline the procedures for when and how HAP abatement occurs. These regulations authorize Public Housing Agencies (PHAs) to cease payments if an owner fails to correct HQS deficiencies within a specified time period.

Abatement provisions are also included in the Housing Assistance Payments Contract (HAP Contract), Part B of HUD form 52641 (04/2023).

The Authority currently contracts with Nan McKay & Associates (NMA) to conduct all HCV inspections. For annual or special inspections, if a unit fails, the inspector lists all deficiencies on the inspection report and classifies them as either:

- Life-threatening – must be corrected within 24 hours, or
- Non-life threatening – generally must be corrected within 30 days

NMA sends written notice to the owner/landlord (and copies the participant) identifying:

- The failed items
- The deadline to make repairs
- The potential for HAP abatement if not corrected by the deadline
- The date and time of the scheduled reinspection (generally 30 days from the failed inspection date) unless an extension has been approved by the Authority

If the unit passes the reinspection, HAP payments continue without interruption.  
If the unit still fails after the deadline, abatement begins.

HAP payments are stopped starting the first day of the month following the failed reinspection deadline (including any approved extensions). However, the participant's portion of rent continues to be paid directly to the owner/landlord. HUD regulations prohibit retroactive HAP payments for the abatement period. HAP payments are not abated for deficiencies that are the participant's responsibility.

During the abatement period, the owner/landlord does not receive HAP until the unit passes inspection. Abatement may last up to 60 days. During this period the owner/landlord cannot request the participant pay the abated portion as such request is a violation of the HAP contract.

If the unit passes inspection within the abatement period, HAP payments resume the day after the unit passes (not retroactively).

If the unit does not pass within the abatement period, the Authority will terminate the HAP contract and issue the participant a transfer voucher to move.

## STAFF REPORT

**TO:** Board of Commissioners,  
Housing Authority of the County of Merced

**FROM:** Blanca Arrate, Director of Housing Programs

**DATE:** November 19, 2025

**SUBJECT:** Housing Choice Voucher Owner Overpayment Collection Process

During the October 15, 2025, Board of Commissioners meeting, a question was raised that led to a request for information regarding landlord overpayments and the process the Housing Authority of the County of Merced (Authority) follows to recover Housing Assistance Payment (HAP) that owner/landlords were not entitled to receive.

Common causes include:

- HAP paid after a contract termination or participant move-out
- HAP paid for a unit under abatement
- Duplicate or erroneous payments
- Retroactive rent adjustments that decrease the HAP

HUD requires the Authority to recover all overpaid HAP funds.

In most cases, HCV staff identify and communicate the excess HAP to the owner/landlord, often after the owner reports a late participant move-out or when staff identify a duplicate or erroneous payment. In other cases, the Accounting Department issues a Landlord Overpayment letter notifying the owner/landlord of the excess HAP amount.

In all cases of overpayment, the owner/landlord must immediately repay the Authority any excess subsidy received. The Authority may recover overpaid amounts by withholding the excess from future HAP payments until the debt is paid in full.

If the owner/landlord manages multiple properties and has elected to receive one combined HAP payment for all properties, any withholding will affect the total HAP payment until the excess subsidy is fully recovered.

If the owner/landlord is not entitled to future HAP payments, the Authority may, at its discretion, offer to enter into a repayment agreement under terms prescribed by the Authority.

If the owner/landlord refuses to repay the debt, fails to enter into a repayment agreement, or breaches a repayment agreement, the Authority will ban the owner from future participation in the HCV program and pursue other means of collection as appropriate.

## STAFF REPORT

**TO:** Board of Commissioners,  
Housing Authority of the County of Merced

**FROM:** Blanca Arrate, Director of Housing Programs

**DATE:** November 19, 2025

**SUBJECT:** Announcement – Opening of select Project-Based and Public Housing Waitlists

The Housing Authority of the County of Merced (Authority) will open select Project-Based (PBV) and Public Housing (PH) waitlists.

|                                                                      |                                                               |                                                                    |                                                                   |                                                             |
|----------------------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------------|
| <b>PBV Devonwood</b><br>One (1), Two (2) and Three (3) bedroom units | <b>PBV Tierrasanta</b><br>Two (2) and Three (3) bedroom units | <b>PBV Gateway Terrace</b><br>Three (3) and Four (4) bedroom units | <b>PBV Grove</b><br>Two (2), Three (3) and Four (4) bedroom units | <b>PBV Midway</b><br>Three (3) and Four (4) bedroom units   |
| <b>PBV Twelve Thirteen</b><br>Studio (0) bedroom units               | <b>PH Atwater</b><br>Three (3) and Four (4) bedroom units     | <b>PH Dos Palos</b><br>Three (3) and Four (4) bedroom units        | <b>PH Livingston</b><br>Three (3) and Four (4) bedroom units      | <b>PH Los Banos</b><br>Three (3) and Four (4) bedroom units |
| <b>PH Merced</b><br>Four (4) bedroom units                           |                                                               |                                                                    |                                                                   |                                                             |

For PBV Devonwood and PBV Tierrasanta:

- Opening date: Monday, November 17, 2025, at 9:00 A.M.
- Closing date: Monday, December 1, 2025, at 4:00 P.M.

For PH, PBV Gateway Terrace, PBV Grove, PBV Midway & PBV Twelve Thirteen:

- Opening date: Monday, November 17, 2025, at 9:00 A.M.
- Closing date: Wednesday, December 17, 2025, at 4:00 P.M.

During this period, interested applicants will be able to apply online through the Authority's website at [www.merced-pha.com](http://www.merced-pha.com) or via the Self-Help Kiosks located at the Authority office located at 405 U Street, Merced. Applications received or not completed after the closing date and time will not be accepted.

A public notice announcing the waitlist openings was posted on the Authority's website, shared electronically with Merced CoC, and community partners on

November 7, 2025. The public notice will also appear in the Merced Sun-Star on November 12, 2025.

The Authority provides equal housing opportunities and does not discriminate on the basis of race, color, religion, sex, national origin, age, familial status, or disability.

Online language translation is made available on the Authority's website homepage at [www.merced-pha.com](http://www.merced-pha.com) and on the Applicant/Resident online portal at [www.rental.merced-pha.com](http://www.rental.merced-pha.com) by selecting the Translate link located at the bottom of both homepages.

Assistance: Merced County Library provides free daily public access to computers and the internet.

Support Services are made available through community partnering agencies that include but are not limited to:

- Turning Point / New Direction
- Healthy House

By contacting the Authority, other accommodations for submitting an application may be made available by request and determined on a case-by-case basis.

Persons with disabilities who need assistance must contact the Authority at (209) 722-3501 extension 100 (TDD 711 or 800-855-7100) to request a reasonable accommodation prior to the close of the waitlist.

## **STAFF REPORT**

**TO:** Board of Commissioners,  
Housing Authority of the County of Merced

**FROM:** Maria Alvarado, Director of Development

**DATE:** November 19, 2025

**SUBJECT:** Los Banos Development Update

As work continues at the eleven (11) homes in Los Banos, the Authority would like to update the Board on the progress.

As of the date of this report, the exterior and interior painting have been completed, and the flooring will be installed next. Kitchen cabinetry will be installed early to mid-December.

Additionally, the Authority has been invited to attend a City of Los Banos City Council meeting and speak to the project. Executive Director Vazquez, Developer Vernell Hill, and I will be in attendance.

With completion near, the Authority will also be opening the waiting list for sign-ups in the near future. A public notice will be issued when this occurs. As a reminder, this development is designated for elderly and/or disabled individuals.

The Authority will also begin preparations for the grand opening for the developments.

Attached are photographs of the developments.

**El Mirador – 860 F Street, Los Banos**



**Las Villas – 840 D Street, Los Banos**

